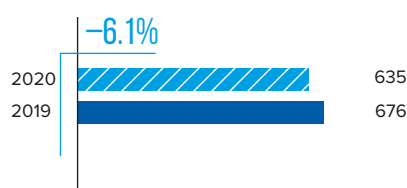


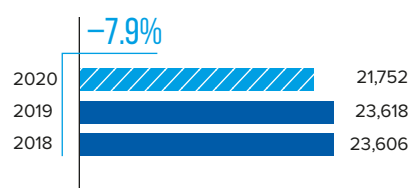
# PERFORMANCE HIGHLIGHTS

## OPERATIONAL HIGHLIGHTS

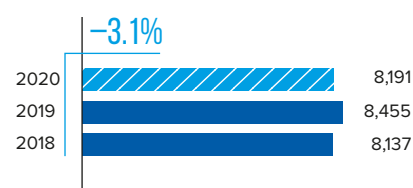
**2P hydrocarbon reserves, mln tonnes**



**Oil and condensate production, ths tonnes**

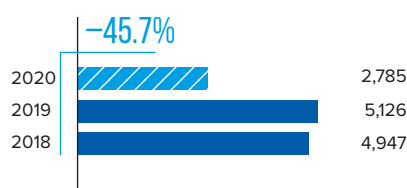


**Natural and associated gas production, mln m<sup>3</sup>**

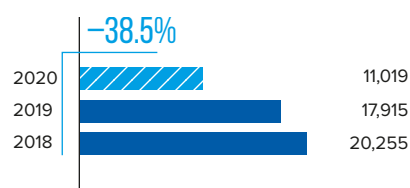


## FINANCIAL HIGHLIGHTS

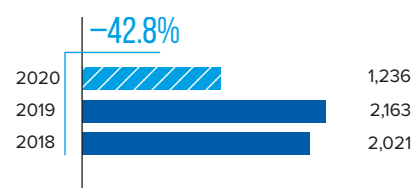
**EBITDA, USD mln**



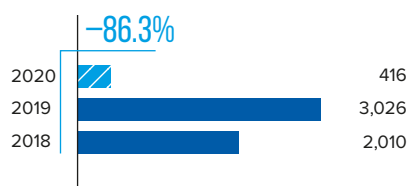
**Revenue, USD mln**



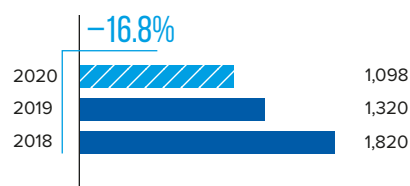
**Share in the revenue of joint ventures and associates, USD mln**



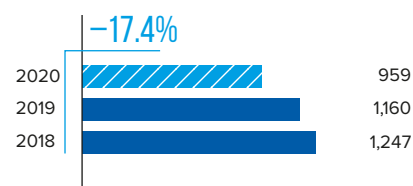
**Net profit, USD mln**



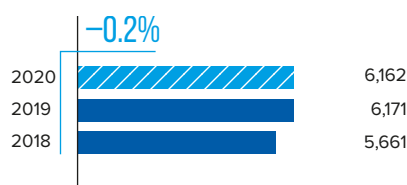
**CAPEX on an accruals basis, USD mln**



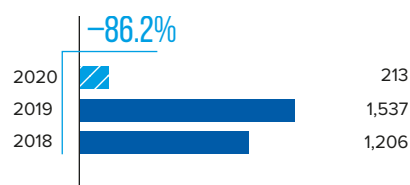
**CAPEX on a cash basis, USD mln**



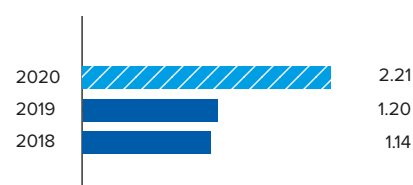
**Net debt, USD mln**



**Free cash flow, USD mln**



**Net debt / EBITDA**



For more details see the Financial Overview section on page 76.



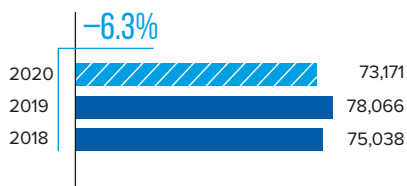


To sum up the 2020 highlights, I would like to commend the vital work carried out by KMG's Management Board, who are coping well with the challenges involved in implementing our crisis response measures

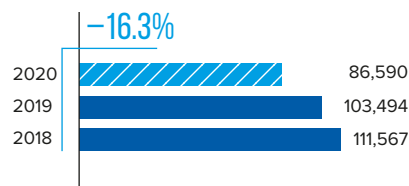
### Christopher Walton,

Chairman of the Board of Directors  
of JSC NC KazMunayGas

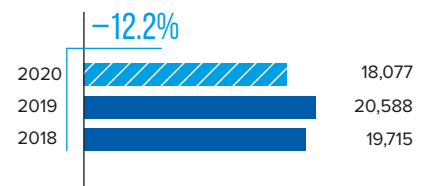
#### Oil transportation, ths tonnes



#### Gas transportation, mln m<sup>3</sup>



#### Oil refining, ths tonnes

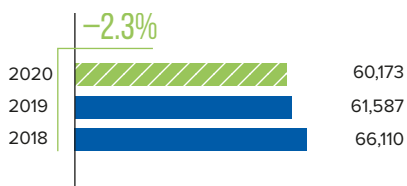


For more details see the Operating Overview section on page 48.

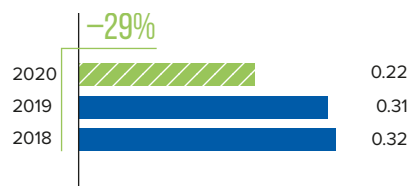


## SOCIAL HIGHLIGHTS

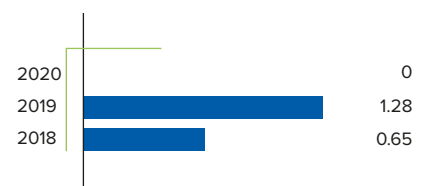
#### Actual number of employees<sup>1</sup>



#### Lost Time Incident Rate (LTIR), per 1 mln man-hours



#### Fatal Accident Rate (FAR), per 100 mln man-hours



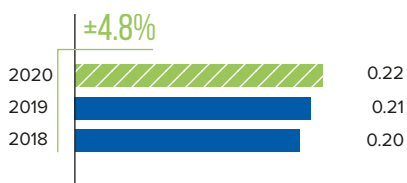
For more details see the Ensuring sustainable development section on page 88.



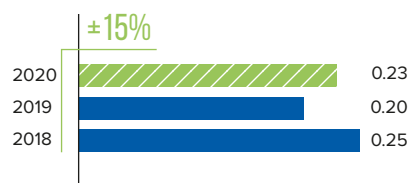
<sup>1</sup> In 2020, the Company revised its methodology to calculate the actual number of employees (by including employees from consolidated companies with an ownership interest of, or above, 51% in the calculation). Data for prior periods were also recalculated.

## ENVIRONMENTAL HIGHLIGHTS

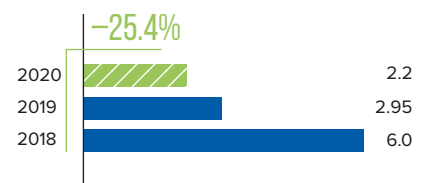
#### NOX emissions, tonnes per 1,000 tonnes of produced hydrocarbons



#### SOX emissions, tonnes per 1,000 tonnes of produced hydrocarbons



#### APG flaring rate, tonnes per 1,000 tonnes of produced hydrocarbons



For more details see the Ensuring sustainable development section on page 88.

